Certified

MANAGEMENT CONSULTANT

The INTERNATIONAL COUNCIL OF MANAGEMENT CONSULTING INSTITUTES

CMC - GLOBAL

PRACTISING CERTIFICATE

We hereby certify that **Jaakko Saarela**

Has satisfied the Authorative Council of Certified Management Consultants CMC in Finland that the consultant´s professional development has been maintained and is hereby authorised to practice as a Certified Management Consultant and use the designation.

Signed and titled hereto on

Dr. Timo Silén, 25 Nov 2024, Helsinki
Honorary President, Head of the CMC -program

Liike-elämän & johdon konsultit